

Small Businesses' Resilience after the Great East Japan Earthquake

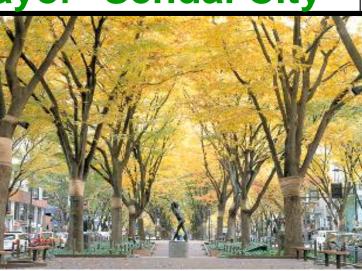
-- From the perspective of support toward small- and medium-sized companies by the local municipalities --

**Emiko OKUYAMA Mayor Sendai City** 



Sendai attractive city of green





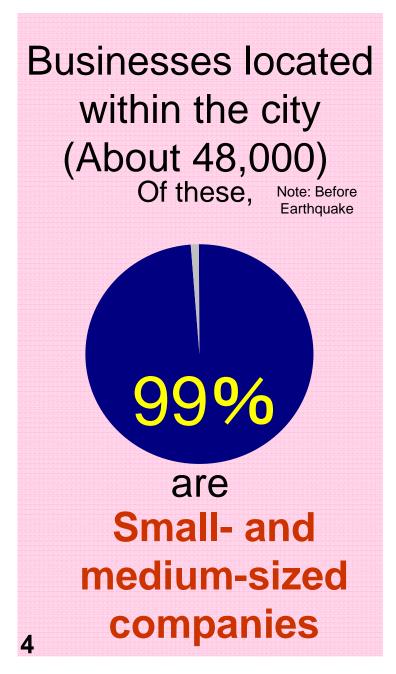
# 1. Effects of the Great East Japan Earthquake on the local economy and businesses within Sendai city

#### **Outline of Sendai City**

- O Economic and administrative center of the Tohoku region
- O Population: 1,058,939 persons (as of April 2013)



#### Effects of the disaster on businesses in Sendai City



 Businesses within the City immediately after the disaster © (From Sendai City's immediate survey conducted in July 2011)

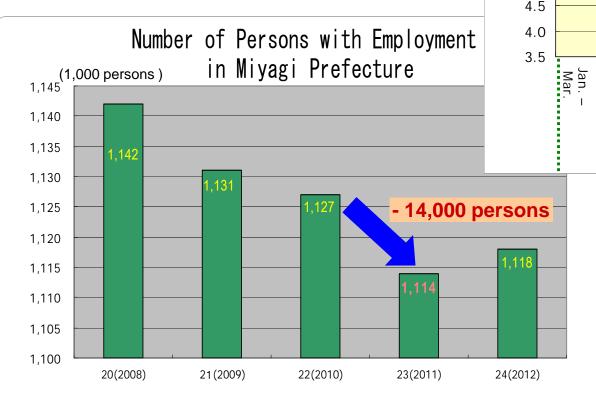
Experienced suspension of business... 51.5%

- Downturn after the earthquake
  - Quantity of orders
  - Number of clients
  - Cash flow
  - Quantity of production and sales
- ▼Necessary immediate support
  - Reduction of taxes, etc.
  - Funds
  - Construction of buildings/ installation of machines
    - Salary for employees

#### Effects of the disaster on the local economy

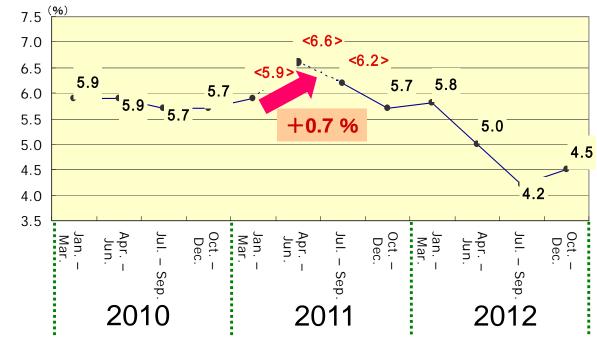
Employment numbers and unemployment rate after the earthquake

(According to "Labor Force Survey" by the Ministry of Internal Affairs and Communications)



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Unemployment Rate in Miyagi Prefecture



**Employed** 



Unemployed



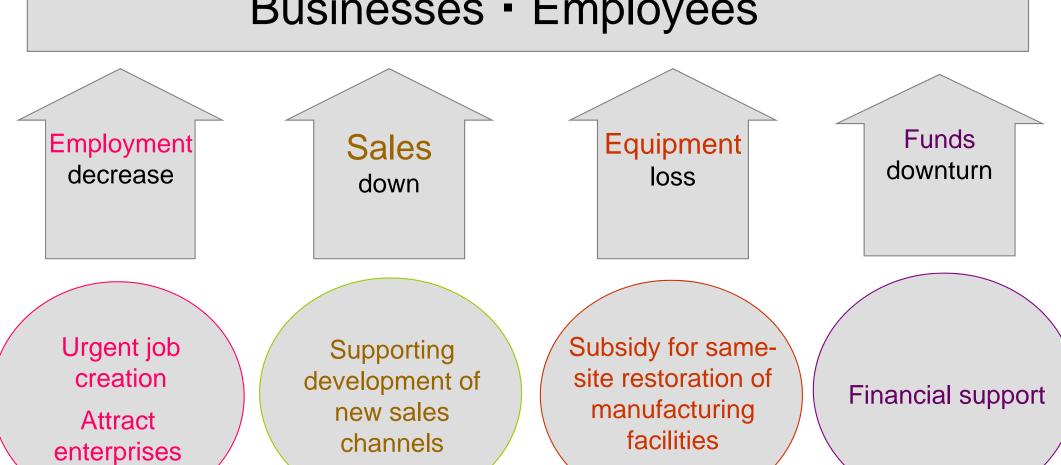
Severe repercussions for disaster victims in rebuilding their livelihood

# 2. Measures to support the restoration and reconstruction of local small- and medium-sized companies

#### Sendai City Measures to Support local businesses

Provisions and support provided to businesses in accordance to the level of damage





#### Sendai City Measures to Support local businesses

# Urgent job creation program (city level)

- ▼ Direct employment by Sendai City
  - Issuing disaster victim certificates
  - Assisting refuge areas, etc.



- Safety watch at temporary housing, etc.
- Employment support service, etc.



Safety patrol at temporary housing

Created jobs 2,700 jobs (FY2011)

## Employment adjustment subsidy (national level)

Subsidy of 2/3 of the salary for businesses that were driven to keep employees away from work due to business contraction

Urgent push to maintain employment

#### Sendai City Measures to Support local businesses

Support development of new sales channels (city level)



Develop new sales channels to replace lost ones

+

Coordinate with companies outside of the area



1,745 cases





Recovery in sales from new sales channels. New efforts toward coordination between small- and medium-sized companies.

#### Sendai City Measures to Support local businesses

Subsidy for same-site restoration of manufacturing facilities (city level)

© City designated business 29 cases Subsidy about 975 million yen (up to October, 2012)

Group subsidy system (national level)

Suance results within Sendai City 50 groups 531 businesses (up to March 2013)

Issuance amount about 28.9 billion yen

Increase employment of disaster victims by increasing recovery speed of production facilities

#### Sendai City Measures to Support local businesses

Financial support (city level)

- Financing system related to the Great East Japan Earthquake (results from 2011)
  - ▼Financed amount: about 30 billion yen (about 68% of the city financing system overall)
- Assistance in interest rates etc. for persons using the city's
   financing system (results from 2011)
  - ▼Financed amount: about 500 million yen

### Purchasing double loans (national level)

▼Support from the nation's purchasing company (results up to March 2013)

205 cases (in Miyagi prefecture)

Support for the early restoration and business recovery of small- and medium-sized companies within the city

#### **Current economic situation of Sendai City**

About 60% of the companies showed recovery in sales

Lowest time
0.49

Jobs-to-applicants ratio

(May 2011)

(within Sendai administrative area)

Current

1.43

(February 2013)

Ministry of Health, Labour and Welfare from the general job placement situation (employment services statistics)

Fundamental strength of the businesses



#### Remaining problems:

- Harmful rumors
- Mismatched employment
- Decrease of tourists
- Reclamation of agricultural land

#### **Summary**

O The problems that local small- and medium-sized companies have been facing after the Great East Japan Earthquake span a wide range of issues, such as: providing employment for its staff; reduction in sales; loss of production equipment; and downturn of funds.

O In order to resolve these issues, Sendai City has been involved in the following: loan of funds to local small- and medium-sized companies; support for raising money by supplying interest rates and guarantee commissions to affected small- and medium-sized companies; efforts to maintain and create jobs; and support for the development of new sales channels.

O For the future, in addition to the above provisions, we need to provide support for disaster preparation.