Evaluation of the World Bank Global Facility for Disaster Reduction and Recovery (GFDRR)

Volume II - Appendices

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# Appendix I GFDRR Partners

	Partners*			
ACP Group of States	Japan			
Australia	Luxembourg			
Belgium	Norway			
Brazil	Spain			
Canada	Sweden			
Denmark	Switzerland			
European Commission	The Netherlands			
Finland	Turkey			
France	United Kingdom			
Germany	United States			
India	UN International Strategy for Disaster Reduction			
Ireland	The World Bank			
Italy				

# Appendix II Priority and Earmarked Countries

PRIORITY COUNTRIES (20)	DONOR EARMARKED COUNTRIES (11)
AFRICA	EAST ASIA AND PACIFIC
Burkina Faso	Cambodia
Ethiopia	Lao PDR
Ghana	Timor-Leste
Madagascar	Vanuatu
Malawi	LATIN AMERICA & CARRIBEAN
Mali	Colombia
Mozambique	Costa Rica
Senegal	Ecuador
Togo	Guatemala
EAST ASIA AND PACIFIC	SOUTH ASIA
Indonesia	Bangladesh
Marshall Islands	Pakistan
Papua New Guinea	Sri Lanka
Solomon Islands	
Vietnam	
EUROPE AND CENTRAL ASIA	
Kyrgyz Republic	
LATIN AMERICA & CARIBBEAN	
Haiti	
Panama	
MIDDLE EAST & NORTH AFRICA	
Djibouti	
Republic of Yemen	
SOUTH ASIA	
Nepal	

## Appendix III Amount of Funding Leveraged

	Drainata Daviewa d	Funding from	Leverage -				
	Projects Reviewed	GFDRR (US\$)	Monetary (US\$) or Non- monetary	Name of Co-funder	Comment / Additional Information		
			TRA	ACK II			
Des	Desk Reviews						
1	1462 - Caribbean Risk Atlas	765,000	3,672,294	Unspecified – "various source"	-		
2	1464 - Climate modeling and risk management	399,800 according to	73,200	World Meteorological Organization (WMO): 10,800	-		
		Award Letter 439,780		GCOS World Climate Program of WMO: 56,400			
		according to Activity Details sheet		Participating Governments (regional project): 6,000			
3	1465 - Results and Lessons in the Rural Housing Reconstruction Response to the 2005 Pakistan Earthquake	230,000	-	-	-		
4	1466 - Community Co-	900,000	187,000	Bank BB FY08 TFESSD: 48,000	-		
	Management for Disaster Risk Management of Marine			Bank BB: 35,000			
	Resources in West AF	esources in West AF		Government and CRSP in-kind, FY08 TFESSD: 70,000			
				Government and CRSP in-kind: 34,000			
5	1467 - Development of scientific information to promote the municipal planning to reduce disaster risks	730,000	2,880,000	Unspecified	UNDP expressed interest before the project approval in contributing to this project's resources.		
6	1474 - Integrated Weather Risk Management for Sustained Growth in Burkina Faso	50,000	5,000	Unspecified	-		

	Projects Projects	Funding from	Leverage -		
	Projects Reviewed	GFDRR (US\$)	Monetary (US\$) or Non- monetary	Name of Co-funder	Comment / Additional Information
7	1478 - Mitigating impacts of adverse shocks on nutrition and health	350,000	-	-	-
8	1480 - Pacific Catastrophe Risk Pool Feasibility Study	400,000	80,000	World Bank's Pacific Facility 3	For Phase I
9	1484 - Sustainable management through reduced risk from disasters and climate	2,500,000	370,000	World Bank's Pacific Facility 3	-
10	1487 - Costa Rica Public Asset Catastrophe Risk Insurance Facility Feasibility Study	460,000	400,000	Unspecified	-
11	1489 - Disaster Risk Reduction Program for the Municipality of Quito-	953,000	260,000	City of Quito: 100,000 UNDP: 60,000	-
12	Ecuador  1490 - EAP: Study on Coastal Cities and Climate Change	70,000	187,500	Various unknown: 100,000  World Bank and ISDR	GFDRR provided US\$ 75,000 more that was unplanned in proposal to cover additional dissemination activities.  An additional US\$ 165,000 was requested but the amount approved is not clear.  The World Bank provided an additional US\$ 21,750.  Some unspecified donors provided an additional amount (unknown amount) <sup>1</sup> for Technical Assistance to support project implementation.
13	1491 - Geo-Hazards and Infrastructure: A Kyrgyz Case Study	50,000	-	-	-

<sup>&</sup>lt;sup>1</sup> Italian Trust Fund, UN-ISDR, City Net, UCLG, Rockefeller Foundation, USAID, UN-Habitat and Government of Makati City.

	Projects Reviewed	Funding from GFDRR (US\$)	Leverage - Monetary (US\$) or Non- monetary	Name of Co-funder	Comment / Additional Information
14	1494 - Peruvian Earthquake Disaster Assistance	500,000	-	-	-
15	1495 - Risk Modeling for HRM The Experience of Bogotá	100,000	-	-	-
16	1531 - GFDRR Track II Sub- Saharan AF	300,000	-	-	-
17	1532 - Mainstreaming Disaster Reduction for Sustainable Poverty Reduction: Mozambique	914,000	-	-	-
18	1535 - Hazard Risk Mgmt Institutional Dev't. Advocacy and Capacity Building Program	914,000	-	-	In the Planning GFDRR Mission in Vietnam of January 2007, it is stated that the project was financed by either the World Bank or the Governments of Japan, Netherlands, and of Vietnam. But no further information concerning the amount fund levered.
19	1578 - Risk Management Strategy for Morocco's Agricultural Sector	205,000	-	-	It is foreseen that the World Bank will finance phase 2 of the project. But the amount remains to be determined.
20	1579 - Turkey–Disaster Mitigation and Preparedness	400,000	245,000	World Bank: 200,000 Government of Turkey: 45,000	-
21	1583 - 2nd Asian Conference on Disaster Reduction	59,391.68	-	-	-
22	1654 - Spatial analysis of natural hazard and climate variability risks in peri-urban areas of Dakar	92,938.40	-	-	-
23	1680 - Disaster risk management in AF - strategic framework, good practice, communication	395,000	170,000	World Bank	-

	Projects Reviewed	Funding from GFDRR (US\$)	Leverage - Monetary (US\$) or Non- monetary	Name of Co-funder	Comment / Additional Information
24	1758 - Building Capacity in Natural Disaster Risk Reduction for Bank TTLs in ARD	50,000	-	-	1,000,000 was requested in the proposal but the project was divided into multiple phases; GFDRR allocated 50,000 for Phase I. Phase II should consist of pilots and should raise a larger amount.
25	1774 - Risk Reduction of Critical Infrastructure - Schools and Hospitals - for a Safer World - RoCl	200,000	-	-	-
26	2233 - Phase 1 of an Activity to Support National Red Cross and Red Crescent Societies	200,000	-	-	-
27	2241 - Republic of Yemen: Comprehensive Damage and Loss Needs Assessment	198,999.38	Unknown amount being part of a 35,000,000 IDA grant	IDA	The GFDRR's project had an impact on the design of the IDA Disaster Recovery Grant in that it raised awareness of DRR considerations among Yemeni officials involved in the larger process. The overall value of the IDA Grant is in the range of 35 million and contains a large number of elements, only some of which have direct or indirect DRR considerations.
					An additional 3,000,000 was requested to Japanese Social Development Fund (JSDF).
On-	Site Reviews				
28	1476 - Mainstreaming Climate and Disaster Risk Management into Economic Development in Madagascar	1,240,620	7,200,000	Unspecified	-
29	1477 - Mainstreaming DRR in Indonesia	1,252,610	200 + million in new housing loans	via WB lending that will have DRR elements	-

	Projects Reviewed	Funding from	Leverage -		
	Projects Reviewed	GFDRR (US\$)	Monetary (ŪS\$) or Non- monetary	Name of Co-funder	Comment / Additional Information
30	1691 - Nias – Mainstreaming DRR into Local Economic Development	60,000			-
31	1479 - Nepal: Agricultural Insurance Feasibility Study	159,400	29,000	Unspecified	-
32	1543 - Hazard Risk Management Program: Nepal	914,000	-	-	-
Virt	ual Reviews				
33	1481 - Preparatory activities and methodology to develop a risk map for Djibouti-ville	70,000	7,000	World Bank, through its Djibouti Flood Emergency Project	-
34	1533 - Mainstreaming Disaster Reduction for Sustainable Poverty Reduction: Malawi	914,000	-	-	-
35	1575 - Ghana North - Sustainable Development, Disaster Prevention, and Water Resources Management	660,000	90,000	DfID	The 90,000 provided by DfiD is distributed as such: 20,000 for logistics; 20,000 for dissemination; and 50,000 for consulting services.
			TRA	ACK III	
Des	k Reviews		1		
36	Uganda - Capacity Building in Damage and Loss Assessment	40,000	Data not available	-	The WB is working in partnership with the Office of Prime Minister and UNDP.
37	Bolivia - Comprehensive Assessment of the Socioeconomic Impact and Recovery and Reconstruction Needs in Bolivia after heavy floods caused by La Nina	99,750	Data not available	-	-

	Projects Reviewed	Funding from	Leverage - Monetary (US\$) or	Name of Co-funder	Comment / Additional Information
		GFDRR (US\$)	Non- monetary		
38	Bangladesh - Comprehensive Assessment of Socio- Economic Impact and Recovery and Reconstruction Needs in Bangladesh After Tropical Cyclone Sidr	300,000	Data not available	-	-
39	India - Capacity Building in Damage and Loss Assessment	25,000	-	-	The project was completely financed by the Indian Authorities except for the costs of sending Roberto to assist, which were covered by GFDRR (around 25,000\$ if r-relying on what indicated on the website).
40	Bangladesh - An International Conference on Climate Change, Natural Disasters and Cyclone Sidr	200,000	Data not available	-	-
41	China - Supporting Sustainable Post- Earthquake Recovery in China	325,000	-	Emergency Recovery Loan from the World Bank: 710,000 Australian contribution: 474,000	The Australian contribution is distributed into 403,000 for Supporting Sustainable Post-Earthquake Recovery in China and 71,000 for GFDRR administration (5%) and Program Management (10%).
42	Global - Capacity Building in Damage and Loss Assessment for Disaster Recovery Experts	50,000	Data not available	-	-
On-	Site Reviews				
43	Haiti - Comprehensive Joint Damage, Loss and Needs Assessment of Socio- Economic Impact and Recovery and Reconstruction Needs for Haiti After Tropical Hurricanes Fay, Gustav, Hanna and Ike	165,000	-	-	-

	Projects Reviewed	Funding from GFDRR (US\$)	Leverage - Monetary (US\$) or Non- monetary	Name of Co-funder	Comment / Additional Information
44	Madagascar - Comprehensive Assessment of the Socioeconomic Impact and Recovery and Reconstruction Needs in Madagascar after Cyclone Fame and Ivan	165,000	30,000 +	Co-financing of UNDP	US\$43.1 million was to be requested in a Call for Funds to the GFDRR
Virt	Virtual Reviews				
45	Ghana - Joint Progress Review of Response to Flood Emergency in Northern Regions of Ghana	20,000	Data not available	-	-

Note: Reviewed Track I projects are not listed in this table.

Sources: Projects' Proposal, Activities Details sheets, GFDRR HQ, and Award Letters

### Appendix IV Evaluation Data Sheet

1. EVALUATION TITLE						
World Bank Global Facility for Disaste	World Bank Global Facility for Disaster Reduction and Recovery (GFDRR)					
2. COMMISSIONING AUTHORITY AND EVA	LUATION MANAGER					
Commissioned by the of the Global Facility for Disaster Reduction and Recovery (GFDRR) Consultative Group (CG); evaluation process managed by GFDRR Management						
3. Key Dates in Evaluation Process						
Workplanning/inception	August 18-20, 2009					
Draft Inception Report	September 2, 2009					
Field Visits	September – October, 2009					
Draft Interim Report	October 25, 2009					
Draft GFDRR Evaluation Report	December, 2009					
4. TEAM MEMBERS						
Name	Role					
Core Evaluation Team Members						
Marie-Helene Adrien	Project Team Leader					
Dale E. Thompson	Evaluation and Public Sector Governance Specialist Field mission in Indonesia					
Rudy Broers	Senior Evaluation Specialist Field mission in Madagascar					
Yvan Conoir Technical Specialist Field mission in Haiti						
John Horekens	Senior Technical Advisor and Co-Leader Field mission in Nepal, Virtual mission in Djibouti					

## Appendix V Schedule of Key Activities

Activity	Location	Evaluation Team Members	Dates
Inception Mission at GFDRR	Washington,	Marie-Hélène Adrien	August 18-20, 2009
	D.C.	Dale Thompson	
		Rudy Broers	
		Kim McGrath	
Additional data collection and	Washington,	Marie-Hélène Adrien	September 22, 2009
interviews at GFDRR	D.C.	Kim McGrath	
Indonesia On-Site Field	Jakarta	Dale Thompson	September 14-18,
Mission		Budi Rahardjo	2009
Nepal On-Site Field Mission	Kathmandu	John Horekens	September 21-25, 2009
Madagascar On-Site Field Mission	Antananarivo	Rudy Broers	October 5-10, 2009
Haiti On-Site Field Mission	Port-au-Prince	Yvan Conoir	October 4-9, 2009
Djibouti Virtual Field Mission	-	John Horekens	October 1-15
Ghana Virtual Field Mission	-	Kim McGrath	November 9-27, 2009
Malawi Virtual Field Mission	-	Kim McGrath	November 9-27, 2009
Desk Reviews	Montreal	Kim McGrath	Late September - Early
		Emilie Peter	October
		Katherine Garven	
		Koffi Gbyeno	
Telephone interviews with	Montreal	Marie-Hélène Adrien	August 24 <sup>th</sup> –
Consultative Group		Dale Thompson	September 30 <sup>th</sup> , 2009
		Rudy Broers	
Interim Report Presentation	Stockholm	Rudy Broers	October 24-26, 2009
		Dale Thompson	
Interviews at World Bank and GFDRR	Washington, D.C.	Marie-Hélène Adrien	November 30, 2009

### Appendix VI List of Projects Reviewed

Activity Number	TRACK	Starting Date	Activity Title	Region	National, Regional, or Global	Country	Total Budget	Type of Review for Evaluation
FY07 AF1.1	I	FY07	FY07 AF1.1 Capacities and knowledge of DRR national platforms and regional institutions	AF	regional	n/a	350,000.00	DESK REVIEW
FY07 AP1.1	I	FY07	FY07 AP1.1 Capacities and knowledge of DRR, national platforms and national and regional policy makers and institutions	EAP	regional	n/a	300,000.00	DESK REVIEW
FY07 G2.1	I	FY07	FY07 G2.1 Global partnerships with the private sector, the media, the parliamentarians, and research and scientific	Global	global	n/a	250,000.00	DESK REVIEW
FY08 Europe 1.2	I	FY08	FY08 Europe 1.2 Cooperation among the member states in disaster preparedness	ECA	regional	n/a	190,000.00	DESK REVIEW
FY08 G1.1	ı	FY08	FY08 G.1.1 Global Assessment Report on DRR	Global	global	n/a	350,000.00	DESK REVIEW
FY08 G1.2	I	FY08	FY08 G.1.2 A virtual clearinghouse (Prevention Web)	Global	global	n/a	150,000.00	DESK REVIEW
FY08 G2.1	I	FY08	FY08 G.2.1 Climate change	Global	global	n/a	210,000.00	DESK REVIEW
FY G2.4	I	FY08	FY08 G.2.4 Health	Global	global	n/a	300,000.00	DESK REVIEW
FY08 LAC1.1	I	FY08	FY08 LAC.1.1 Capacities for the implementation of the HFA and DRR initiatives in LAC	LAC	regional	n/a	150,000.00	DESK REVIEW
FY08 SA3.1	I	FY08	FY08 S.A.3.1 Climate Change and hazard risk management in SA	SA	regional	n/a	60,000.00	DESK REVIEW

Activity Number	TRACK	Starting Date	Activity Title	Region	National, Regional, or Global	Country	Total Budget	TYPE OF REVIEW FOR EVALUATION
1462	П	30/01/2008	51. Caribbean Risk Atlas	LAC	regional	Antigua and Barbuda, Aruba, Bahamas, The, Barbados, Cayman Islands, Cuba, Dominica, Jamaica, Montserrat, Puerto Rico, St. Kitts and Nevis, St. Lucia, St. Vincent and the Grenadines, Trinidad and Tobago	765,000.00	DESK REVIEW
1464	II	30/01/2008	3. Climate modeling and risk management	AF but seen for Djibouti	regional	Burundi, Djibouti, Eritrea, Ethiopia, Kenya, Rwanda, Somalia, Sudan, Tanzania, Uganda	399,800.00	DESK REVIEW
1465	II	30/01/2008	84. Results and Lessons in the Rural Housing Reconstruction Response to the 2005 Pakistan Earthquake	SA	national	Pakistan	230,000.00	DESK REVIEW
1466	II	2008/01/30	4. Community Co-Management for Disaster Risk Management of Marine Resources in West AF	AF	regional	Cape Verde, Gambia, The, Ghana, Guinea, Guinea-Bissau, Liberia, Mauritania, Senegal, Sierra Leone	900,000.00	DESK REVIEW
1467	II	30/01/2008	55. Development of scientific information to promote the municipal planning to reduce disaster risks	LAC	national	Guatemala	730,000.00	DESK REVIEW
1474	II	30/01/2008	10. Integrated Weather Risk Management for Sustained Growth in Burkina Faso	AF	national	Burkina Faso	50,000.00	DESK REVIEW
1476	II	30/01/2008	Mainstreaming Climate and Disaster Risk Management into Economic Development in Madagascar	AF	national	Madagascar	1,240,620.00	ON-SITE FIELD REVIEW
1477	II	30/01/2008	22. Mainstreaming DRR in Indonesia	EAP	national	Indonesia	1,252,000.00	ON-SITE FIELD REVIEW
1478	II	30/01/2008	14. Mitigating impacts of adverse shocks on nutrition and health	AF	national	Ethiopia	350,000.00	DESK REVIEW
1479	II	30/01/2008	83. Nepal: Agricultural Insurance Feasibility Study	SA	national	Nepal	159,400.00	ON-SITE FIELD REVIEW

Activity Number	TRACK	Starting Date	Activity Title	Region	National, Regional, or Global	Country	Total Budget	TYPE OF REVIEW FOR EVALUATION
1480	П		25. Pacific Catastrophe Risk Pool Feasibility Study	EAP	national	Pacific Islands	400,000.00	DESK REVIEW
1481	П		68. Preparatory activities and methodology to develop a risk map for Djibouti-ville	MENA	national	Djibouti	70,000.00	VIRTUAL FIELD REVIEW
1484	II	30/01/2008	28. Sustainable management through reduced risk from disasters and climate	EAP	regional	Fiji, Kiribati, Micronesia, Federated States of, Papua New Guinea, Solomon Islands, Timor- Leste, Vanuatu, Pacific Islands	2,500,000.00	DESK REVIEW
1487	II		54. Costa Rica Public Asset Catastrophe Risk Insurance Facility Feasibility Study	LAC	national	Costa Rica	460,000.00	DESK REVIEW
1489	II	30/01/2008	56. Disaster Risk Reduction Program for the Municipality of Quito-Ecuador	LAC	national	Ecuador	953,000.00	DESK REVIEW
1490	II	30/01/2008	20. EAP: Study on Coastal Cities and Climate Change	EAP	regional	Region	145,000.00	DESK REVIEW
1491	II	30/01/2008	33. Geo-Hazards and Infrastructure: A Kyrgyz Case Study	ECA	national	Kyrgyz Republic	50,000.00	DESK REVIEW
1494	П	30/01/2008	61. Peruvian Earthquake Disaster Assistance	LAC	national	Peru	500,000.00	DESK REVIEW
1495	II	30/01/2008	63. Risk Modeling for HRM The Experience of Bogotá	LAC	national	Colombia	100,000.00	DESK REVIEW
1531	II	09/03/2007	8. GFDRR Track II Sub-Saharan AF	AF	regional	Burkina Faso, Comoros, Ethiopia, Ghana, Kenya, Madagascar, Malawi, Mozambique, Seychelles, Swaziland, Region	300,000.00	DESK REVIEW

Activity Number	TRACK	Starting Date	Activity Title	Region	National, Regional, or Global	Country	Total Budget	TYPE OF REVIEW FOR EVALUATION
1532	II	17/12/2006	13. Mainstreaming Disaster Reduction for Sustainable Poverty Reduction: Mozambique	AF	national	Mozambique	914,000.00	DESK REVIEW
1533	II	17/12/2006	12. Mainstreaming Disaster Reduction for Sustainable Poverty Reduction: Malawi	AF	national	Malawi	914,000.00	VIRTUAL FIELD REVIEW
1535	II	06/12/2006	21. Hazard Risk Mgmt Institutional Dev't. Advocacy and Capacity Building Program	EAP	national	Vietnam	914,000.00	DESK REVIEW
1543	II	01/12/2006	77. Hazard Risk Management Program: Nepal	SA	national	Nepal	914,000.00	ON-SITE FIELD REVIEW
1575	II	10/03/2008	Ghana North - Sustainable Development,     Disaster Prevention, and Water Resources     Management	AF	national	Ghana	660,000.00	VIRTUAL FIELD REVIEW
1578	II	10/03/2008	70. Risk Management Strategy for Morocco's Agricultural Sector	MENA	national	Morocco	205,000.00	DESK REVIEW
1583	II	11/03/2008	72. 2nd Asian Conference on Disaster Reduction	SA	national	India	75,000.00	DESK REVIEW
1654	II	06/03/2008	16. Spatial analysis of natural hazard and climate variability risks in peri-urban areas of Dakar	AF	national	Senegal	93,000.00	DESK REVIEW
1680	П	16/07/2008	5. Disaster risk management in AF - strategic framework, good practice, communication	AF	regional	Burkina Faso, Comoros, Congo, Democratic Republic of, Eritrea, Ethiopia, Kenya, Madagascar, Malawi, Mozambique, Niger, Rwanda, Senegal, Seychelles, Swaziland	395,000.00	DESK REVIEW
1691	II	24/07/2008	23. Nias – Mainstreaming DRR into Local Economic Development	EAP	national	Indonesia	60,000.00	ON-SITE FIELD REVIEW

Activity Number	TRACK	Starting Date	Activity Title	Region	National, Regional, or Global	Country	Total Budget	TYPE OF REVIEW FOR EVALUATION
1758	II	03/10/2008	Building Capacity in Natural Disaster Risk Reduction for Bank TTLs in ARD	AF	regional	Burkina Faso, Comoros, Congo, Democratic Republic of, Eritrea, Ethiopia, Kenya, Madagascar, Niger, Rwanda, Senegal, Seychelles	50,000.00	DESK REVIEW
1774	=	10/10/2008	44. Risk Reduction of Critical Infrastructure - Schools and Hospitals - for a Safer World - RoCl	Global	global	Afghanistan, Argentina, Armenia, Bangladesh, Bhutan, Botswana, Burkina Faso, Burundi, Cambodia, Cameroon, China, Comoros, Congo, Democratic Republic of, Cote d'Ivoire, Djibouti, Ethiopia, Fiji, Ghana, Guyana, Haiti, India, Indonesia, Jamaica, Kazakhstan,	200,000.00	DESK REVIEW
2233	II	07/11/2008	43. Phase 1 of an Activity to Support National Red Cross and Red Crescent Societies	Global	global	Albania, Armenia, Ecuador, Malawi, Pakistan, Philippines, Rwanda, Solomon Islands	200,000.00	DESK REVIEW
2241	II	12/11/2008	69. Republic of Yemen: Comprehensive Damage and Loss Needs Assessment	MENA	national	Yemen, Republic of	199,000.00	DESK REVIEW
1579	II	10/03/2008	36. Turkey–Disaster Mitigation and Preparedness	ECA	national	Turkey	400,000.00	DESK REVIEW
n/a	III	?	Capacity Building in Damage and Loss     Assessment	AF	national	Uganda	40,000.00	DESK REVIEW
n/a	Ш	?	10. Comprehensive Assessment of the Socioeconomic Impact and Recovery and Reconstruction Needs in Bolivia after heavy floods caused by La Nina	LAC	national	Bolivia	100,000.00	DESK REVIEW
n/a	III		11. Comprehensive Joint Damage, Loss and Needs Assessment of Socio-Economic Impact and Recovery and Reconstruction Needs for Haití After Tropical Hurricanes Fay, Gustav, Hanna and Ike	LAC	national	Haiti	165,000.00	ON-SITE FIELD REVIEW
n/a	III	?	15. An International Conference on Climate Change, Natural Disasters and Cyclone Sidr	SA	national	Bangladesh	200,000.00	DESK REVIEW
n/a	III	?	17. Capacity Building in Damage and Loss Assessment	SA	national	India	25,000.00	DESK REVIEW

Activity Number	TRACK	Starting Date	Activity Title	Region	National, Regional, or Global	Country	Total Budget	TYPE OF REVIEW FOR EVALUATION
n/a	≡	7	18. Comprehensive Assessment of Socio- Economic Impact and Recovery and Reconstruction Needs in Bangladesh After Tropical Cyclone Sidr	SA	national	Bangladesh	300,000.00	DESK REVIEW
n/a	III	?	Comprehensive Assessment of the Socioeconomic Impact and Recovery and Reconstruction Needs in Madagascar after Cyclone Fame and Ivan	AF	national	Madagascar	165,000.00	ON-SITE FIELD REVIEW
n/a	≡		Joint Progress Review of Response to Flood     Emergency in Northern Regions of Ghana	AF	national	Ghana	20,000.00	VIRTUAL FIELD REVIEW
n/a	III		Supporting Sustainable Post-Earthquake Recovery in China	EAP	national	China	325,000.00	DESK REVIEW
n/a	III	7	7. Capacity Building in Damage and Loss Assessment for Disaster Recovery Experts	Global	global	Global	50,000.00	DESK REVIEW

21,447,820

Track I - Partnerships in DRR: ISDR Proposed Activities

Track II - Mainstreaming DRR: Active and Completed Activities

Track III - DRR in Recovery: Active, Completed and Proposed Activities

South-South Cooperation: Proposed Activities

Legen	Legend					
pink	regional project					
blue	global project					
red	was indicated as active on the website but is completed according to RBMS					
yellow cell	selected for desk review					
blue cell	selected for on-site field review					
green cell	selected for virtual field review					

### Appendix VII Terms of Reference

### **GFDRR Terms of Reference**

#### **Terms of Reference**

Evaluation of the Global Facility for Disaster Reduction and Recovery (GFDRR)

#### A. Introduction

1. This note presents the terms of reference to be used in evaluating the Global Facility for Disaster Reduction and Recovery (GFDRR). After about three years of operation, this evaluation would assess the initial impact of GFDRR in advancing a proactive disaster risk reduction agenda in developing countries, review its performance against measurable indicators, and recommend a long-term strategy to strengthen the quality of its outputs, outcomes and impacts.

#### B. Background

- 2. Disaster-related death toll averaged about 66,000 every year during the period 2000-2007. By 2008, this figure had tripled. In 2008 alone, 321 disasters killed 235,816 people, affected 211 million others, costing over \$181 billion in damage and losses <sup>2</sup>. This dismaying development in the number of disaster events and magnitude of economic losses attributed to the impacts from disasters can be reduced, by adopting prevention and pro-active ex-ante measures such as more disaster-resilient infrastructure, appropriate land use, effective risk financing instruments, effective early warning systems and community preparedness, among others.
- 3. In 2005 the World Bank<sub>3</sub> called for new thinking to integrate predictable disaster risks into poverty reduction and country development strategies. Also in 2005, the collective resolve of 168 governments embodied in the Hyogo Framework for Action (HFA) set the stage for the launch of the GFDRR, a partnership to help meet the global demand for proactive disaster risk reduction, increased investments in disaster prevention and enhance the global preparedness for sustainable recovery.



From the Center for Research on the Epidemiology of Disasters (CRED), Department of Public Health, Universite catholique de Louvain, Belgium, 2009.

Independent Evaluation Group Report 'Hazards of Nature, Risks to Development,' World Bank, Washington, DC, 2006.

GFDRR offers a new business model for advancing disaster risk reduction that combines *ex-ante* support to high risk developing countries and *ex post* assistance for sustainable recovery. Its services are delivered through three tracks to mainstream disaster risk reduction in developing countries. These include Track I to enhance Global and Regional Cooperation; Track II to mainstream Disaster Risk Reduction into country development strategies, includes South-South Cooperation, and the Economics of Disaster Risk Reduction initiative, and Track III, also known as the Stand-by Recovery Financing Facility (SRFF) to provide sustainable disaster recovery assistance.

5. Track I or the *Global and Regional Cooperation Program* promotes well-functioning international capacities and cooperation arrangements in the ISDR System to support national disaster risk management including climate adaptation and accelerated post-disaster recovery. Support includes enhanced capacities of regional inter-governmental organizations such as the Organization of American States, the League of Arab States and the African Union Commission to include disaster risk reduction in its cooperation agenda. Examples such as the "Safe Schools and Hospitals" campaign undertaken with the World Health Organization and UNESCO and the "Climate Resilient Cities" primer help local officials plan for potential impacts from climate variability and disasters.

6. Track II or the Disaster Risk Reduction Mainstreaming Program provides ex-ante assistance to developing countries to mainstream and expand disaster risk reduction and climate change adaptation activities. Under this business line, GFDRR works closely with the World Bank regional teams, UN agencies, and governments of countries vulnerable to natural hazards to integrate disaster risk reduction in national poverty reduction strategies and strengthen national capacity. Sub-business lines supporting ex-ante programs include: Risk Assessment, Risk Reduction, Risk Financing, and Climate Change Adaptation. A number4of national development strategies have included disaster risk reduction components with GFDRR's support. In Indonesia, for example, GFDRR is supporting the implementation of a landmark national policy framework for disaster risk reduction. In Madagascar, together with the World Bank, the UNDP and other development partners, the government adopted a higher disaster risk management profile.5

7. *Track II's South-South Cooperation Program* supports activities that enhance collaboration among Southern Governments, institutions, networks, and communities. The South-South Cooperation Program for Disaster Risk Reduction was initiated to foster greater Section 5 – Terms of Reference 61



Benin, Burkina Faso, Burundi, Cape Verde, Central African Republic, Congo (Rep), Djibouti, Gambia, Haiti, Liberia, Madagascar, Malawi, Mozambique, Niger, Rwanda, Sao Tome and Principe, Sierra-Leone, Togo, Uganda.

A \$1.2 million GFDRR grant is helping the government develop a National Disaster Risk Reduction and Climate Change Adaptation Plan, strengthen national and regional risk assessments, develop cyclone-proof standards for major infrastructure, establish a disaster contingency fund, and expand its emergency planning capacity.

developing country leadership and ownership of the disaster risk reduction agenda. Considerable interest has been generated in forming such collaboration in the areas of city planning, civil defense and early warning, among others.

- 8. Another special initiative under Track II is *the Economics of Disaster Risk Reduction Program.* Commissioned jointly by the World Bank and the United Nations, this first ever joint World Bank-UN assessment will provide compelling economic arguments for integrating disaster risk considerations in sustainable development policies. This study undertakes an analytical, conceptual and empirical examination of the following themes: (i) balancing *ex ante* and *ex post* actions for disaster risk reduction, and the rationale for public intervention, (ii) ABCs of Disaster Impacts: Disasters Aberrations, Barriers, or Catalysts for long-term development prospects, (iii) Cost Benefit Analysis in Disaster Risk Reduction, (iv) Disasters and Conflicts, (v) The Urbanization of Disasters, and (vi) Climate change and disasters.
- 9. *Track III* assists disaster affected countries with timely, efficient and sustainable recovery assistance to plan for and implement recovery and reconstruction. Assistance under this track includes disaster risk reduction measures to "rebuild resilience." Bangladesh, Madagascar, Bolivia, Myanmar, Haiti and Yemen received technical and financial assistance to conduct their respective Post Disaster Needs Assessments and provided recovery financing in post-Sidr Bangladesh for livelihood recovery. In China, GFDRR facilitated knowledge sharing in best practices in post earthquake recovery and reconstruction.

#### C. Rationale and Objectives

#### Rationale

10. Timely evaluation is essential to ensure that GFDRR's mission to build national capacities for mainstreaming and expanding disaster risk reduction and climate change adaptation is achieved in the most effective and efficient way. It is also important to account GFDRR's strategic impact and value added to mainstreaming disaster risk reduction for sustainable development as well as a technical assistance facility in broadening country level upstream policy dialogue on disaster risk reduction and how it can meet demand for scaling up its support to disaster prone priority countries. In addition, the World Bank's Development Grant Facility (DGF) which contributes \$5.0 million a year to GFDRR's global and regional cooperation program requires an evaluation of the impact of its contribution by 2010. 62 Section 6. General Conditions of Contract

#### **Objectives**

11. The evaluation will review the effectiveness, efficiency and relevance of GFDRR in the context of reducing a country's vulnerability to natural hazards and climate variability. It will identify constraints, and recommend refinements to mainstreaming disaster risk reduction for sustainable development and economic growth in support of the implementation of the Hyogo Framework for Action (HFA)6.

#### D. The GFDRR Results Framework

12. GFDRR developed the Results Based management System (RBMS) to measure its contribution to mainstream disaster risk reduction in national development efforts. This web-based system allows for an interactive, up-to-date monitoring of GFDRR financed projects. Periodic reporting on progress and constraints in meeting pre-agreed indicators lends to

capturing effectiveness of GFDRR in contributing to disaster risk reduction and thereby in achieving the Hyogo Framework for Action (HFA) priority areas7. The RBMS 8 is an intrinsic component of evaluating GFDRR's performance.

13. In November, 2008 the GFDRR Secretariat undertook an internal review of the RBMS and is looking to strengthen RBMS effectiveness to identify opportunities for scaling up based on satisfactory progress in a country's HFA implementation. An internal exercise was undertaken to establish a baseline for each priority country derived mainly from readily available information provided either at the time of application, in available public sources and using the information from the upstream reviews of CASes and PRSPs9. The improved list of core indicators assesses a country's effectiveness in integrating disaster risk reduction and climate change adaptation into its development strategies, investment plans, and poverty reduction policies and programs. 10

#### E. Scope of this evaluation

14. This evaluation, coming after the 2007 'Quality-at-Entry' review 11 by the World Bank's Quality-Assurance Group (QAG) will include a review the program objectives, Section 5 – Terms of Reference 63



<sup>&</sup>lt;sup>6</sup> The findings of this evaluation may also contribute to the mid-term implementation review of the HFA (2005-2015).

These five priority actions designed to reverse the trend in disaster losses by 2015include: (1). Making disaster risk reduction a priority; (2) Improving risk information and early warning; (3) Building a culture of safety and resilience; (4) Reducing the risks in key sectors; and (5) Strengthening preparedness for response.

<sup>&</sup>lt;sup>8</sup>Please see Annex A for results chain.

<sup>&</sup>lt;sup>9</sup> See Annex B for current status of disaster risk reduction in priority countries undertaken by the Secretariat.

<sup>&</sup>lt;sup>10</sup> See Annex C for improved list of 61 core indicators at the country level.

<sup>&</sup>lt;sup>11</sup> This report will be provided as part of the background documents.

design, monitoring and evaluation arrangements. It will also include other factors such as, financing, as well as the initial impact on a country's approach to overall disaster risk reduction. 15. The target audience includes –countries vulnerable to disasters, the GFDRR RMC members and CG Partners, as well as the GFDRR Secretariat itself. This evaluation will cover the period from inception to operations ending June 30, 2009.

#### F. Evaluation Criteria

16. The evaluation criteria will include the **effectiveness** of GFDRR's program approach and design in advancing disaster risk reduction and recovery in priority disaster hotspot countries, the **efficiency** of its partnering arrangements, and **relevance** of its business model in meeting the challenges posed by the HFA and integrating disaster risk reduction into a country's economic growth and poverty alleviation strategies. Please see Annex D for an indicative list of questions that may be used to address these criteria.

# G. Methodology, Outputs, Budget, and Timeline Methodology

17. The methodology will be proposed by the Consultant, further developed in consultation with the GFDRR Secretariat and the RMC and presented in an Inception Report. The consultant should consider participatory self-evaluation using GFDRR Task Team Leaders and Regional Coordinators in generating the questions to be answered by the evaluation where practicable. In addition, satisfaction of country counterparts should also be considered.

#### Outputs

18. An Inception Report prepared by the Consultant will be reviewed with the RMC and the Secretariat for an agreement on the overall methodology and the groups of activities to be assessed in greater detail. The overall set of activities to be evaluated should represent an appropriate mix of countries to provide a sample reflecting the GFDRR priority countries and the opportunity to contrast and draw lessons. The consultant will provide other outputs as outlined and agreed to in its Inception Report. A report on initial findings and recommendations will be submitted first to the RMC and then to the CG. Such report will be in English, not to exceed 30 pages, excluding annexes. The consultant will present its findings and recommendations at the seventh meeting of the CG, anticipated to be held in Stockholm on October 25-26, 2009. 64 Section 6. General Conditions of Contract

#### **Budget**

19. The Secretariat will use the budget authorized under the Development Grant Facility under Track I to fund this evaluation for consultant services including travel and related expenses on field visits. This is estimated to be the equivalent of six staff months or 24 staff weeks. The final travel budget will be authorized on a reimbursable basis based on approved field visits to be proposed in the inception report. The schedule of payments will be as follows:

1. Submission of Inception Report as described above: 10 percent.

2. Submission and Approval Draft Report: 50 percent

3. Submission of Final report: 25 percent

4. Acceptance of Final Report: 15 percent

20. The table below presents the proposed timeline for this work. Tasks

Timeline By

	J
Scope of Work for Evaluation for RMC	April 22, 2009
consultation and endorsed to the CG	
Expressions of Interest Issued and Received	May 7, 2009
Request For Proposals (RFP) issued	June 29, 2009
Proposals reviewed, selection endorsed by the	July 27, 2009
RMC	
Negotiation and contracting the evaluation	July 31, 2009
Inception Report	August 31, 2009
Consultation with select RMC, CG members,	September-October, 2009
other partners, beneficiary country teams, task	
team leaders, other stakeholders, including site	
visits as needed	
Present findings and recommendations to the	October 22, 2009
RMC	
Present findings and recommendations to the CG	October 25-26, 2009
Complete the report based on feedback from the	December 2009
RMC, CG, Secretariat, others stakeholders	
GFDRR Secretariat responds with a plan of action	January 2010

#### H. Management of this Evaluation

- 21. The GFDRR Consultative Group (CG) will provide the strategic direction in the conduct of this evaluation. In addition, the CG will:
  - Ensure the overall independence of the evaluation process; approve the management, reporting arrangements, and overall terms of reference of the evaluation.

Cooperate with the evaluation team.

- Facilitate contacts with others within donors' organizations, as appropriate.
- Review reports and provide timely written response
- 22. The GFDRR Results Management Council (RMC) will provide oversight and quality control of the evaluation process and
  - Ensure the overall independence of the evaluation process.
  - Review and finalize TOR, review proposals and select evaluators.
  - Guide issues that arise on contracts, conflicts of interest, or access to information between the Consultant, and Program Manager, staff, country counterparts, implementing entities, other partners, and other stakeholders.
    - Review reports, provide feedback in a timely manner, and review the draft final report before submission to the CG.
  - Endorse final report to the CG for consideration.

#### 23. The GFDRR Secretariat will

- Facilitate the work of the evaluation and make relevant documentation available to the Consultant in a timely manner.
- Assign a staff member who will (a) provide key documents, (b) facilitate contacts with key stakeholders, including CG, RMC members, World Bank disaster risk management regional coordinators, GFDRR Task Team Leaders, country counterparts, and (c) facilitate access to local videoconference facilities, if useful.
- Prepare an action plan in response to the recommendations and corrective actions provided in the evaluation and endorsed by the CG and RMC.
- Provide temporary office space at headquarters, as appropriate.

This activity will be managed by C.y. Nunez-Ollero on behalf of the GFDRR Secretariat

## Appendix VIII Evaluation Matrix

Issues	Sample Questions	Performance Indicators	Methods (tools)
Effectiveness			
Do countries have the tools to mainstream disaster risk reduction	<ul> <li>What evidence exists to demonstrate long-term sustainability at the national level?</li> <li>Have recipient nations built in DRR activities into their on-going national budgets? How?</li> <li>Have they done so within their own internal national poverty reduction / national strategic plans?</li> <li>What additional tools may be required to better maintain DRR and who is / should be responsible for them?</li> <li>Do GFDRR current monitoring mechanisms address the "quality" of support and if so, using what tools?</li> <li>What additional performance management tools may be required and what would the cost and labour / capacity impact of them be?</li> </ul>	<ul> <li>Extent to which Track 2 recipient countries integrate DRR into their national budgets</li> <li>Extent to which Track 2 countries integrate DRR into their national development plans/CAS/ PRSP</li> <li>Number of identifiable common themes</li> <li>Extent to which other OD providers (donors and lenders both) have supported DRR in countries that the GFDRR has supported (ex ante and ex post comparisons)</li> <li>Extent to which recipient nations have established a DRR related legal/regulatory policy frame</li> <li>Level of satisfaction in the GFDRR's work to promote such mainstreaming</li> </ul>	Document review     On-line     Questionnaires     Interviews and small     group meetings     Field missions/ desk     top case studies
Has GFDRR contributed to the Bank's strategy of promoting ex ante investment in DRR to reduce poverty?	<ul> <li>What evidence exists that GFDRR activity at the country level has increased investment in DRR?</li> <li>If so, by what means, IFI, bilateral donors, other multilateral bodies and to what extent?</li> <li>Has there been any increase in development partner assistance to such nations as a whole and in particular for areas related to the mainstreaming of DRR?</li> <li>Do the performance management mechanisms exist to assess the "quality" of the intervention/ support?</li> </ul>	<ul> <li>Extent to which Track 2 recipient countries integrate DRR into their national budgets</li> <li>Extent to which other OD providers (donors and lenders both) have supported DRR in countries that the GFDRR has supported (ex ante and ex post comparisons)</li> <li>Ratio, duration and type of such leverage</li> <li>Evidence of performance management systems that integrate either GFDRR core indicators or other analogous results-based systems among non-GFDRR investments</li> </ul>	Document review     Statistical data analysis     On-line Questionnaires     Interviews and small group meetings     Field missions/ desk top case studies

Issues	Sample Questions	Performance Indicators	Methods (tools)
What institutions are in	For all three levels in relation to the existing institutions	In relation to all three Tracks	Document review
place at the country / regional / global levels and how have their	What institutions have come into place as result of GFDRR support?	<ul> <li>Number of new policy/legal/regulatory frameworks</li> </ul>	On-line     Questionnaires
capacities been	For all three levels in relation to quality	Number of new national or sub-national	Interviews and small
strengthened to promote the integration of disaster risk reduction?	Does the GFDRR's performance management regime adequately capture their content, and quality?	<ul><li>institutions planned and/or established</li><li>Above compared by Track and also by core</li></ul>	<ul><li>group meetings</li><li>Field missions/ desk</li></ul>
disaster fisk reduction?	Generally, what instances of capacity strengthening have been made as a result of GFDRR support?	priority country versus other nations that have received GFDRR support	top case studies
	· ·	Capacity of national actors is strengthened	
How have tools,	What evidence is there of increased global	Number and type of new tools or instruments	Document review
practices, risk reduction methodologies and other instruments fostered by	<ul><li>cooperation?</li><li>If so, what tools are seen as the most effective and</li></ul>	that can be reasonably be attributed to GFDRR Track 1 activity (compared on the basis of the activities that are fully supported	On-line     Questionnaires
GFDRR strengthened global / regional	<ul><li>why?</li><li>If so, what is the reaction of key stakeholders as to the</li></ul>	by the GFDRR alone, and those where the GFDRR support is only partial)	Interviews and small group meetings
cooperation?	quality and usefulness of GFDRR programming?	Level of satisfaction among Track 1	Field missions/ desk
	Are there other types of programming not supported by the GFDRR that foster global / regional cooperation"	stakeholders regarding GFDRR support to the UNISDR process as a whole	top case studies
	If so, how do they compare with those of the GFDRR?	Evidence of any overlap and duplication     Section 2	
	If so, is there any evidence of overlap or duplication of efforts?	between GFDRR work and that of other multilateral bodies	
		Tools, methodologies and other instruments fostered by GFDRR have been integrated by others in the DRR community	

Issues	Sample Questions	Performance Indicators	Methods (tools)
Has GFDRR put ex ante	What evidence exists that it has done so in general?	In relation to Track 2	Document review
disaster risk reduction on the map?	<ul><li>Increased investment?</li><li>Increased numbers of nations with DRR capacity?</li></ul>	<ul> <li>Number of new policy/legal/regulatory frameworks</li> </ul>	Statistical data analysis
	Increased numbers of commitments made in major global / regional fora?	<ul> <li>Number of new national or sub-national institutions and staff planned and/or established</li> </ul>	Interviews and small group meetings     Field missions/ desk
	Increased donor / other IFI investment?	<ul> <li>Above compared by Track and also by core priory country versus other nations that have received GFDRR support</li> </ul>	top case studies
		Level of new domestic investment in DRR	
		<ul> <li>Level of new OD investment/lending</li> </ul>	
		In relation to Track 1	
		<ul> <li>Number of new accords/ declarations, etc that can be reasonably assumed that the GFDRR makes a contribution to their attainment (again broken down by activity that was either in whole or in part supported by the GFDRR)</li> </ul>	
		<ul> <li>Number of new donor or lender commitments to global/regional and/or sub-regional DRR-related activity</li> </ul>	
How have disaster prone	Have recipient nations incorporated disaster risk	Level of domestic investment in DRR	Document review
countries reduced their vulnerability using GFDRR resources?	reduction planning, etc. as per the 'Improved List of 61 Core Indicators'?	compared by Track and also by core priority country versus other nations that have received GFDRR support. Levels of investment compared in ex ante and ex post conditions	On-line     Questionnaires
	<ul> <li>What means exist to compare the ex ante and ex post conditions re these indicators?</li> </ul>		Interviews and small group meetings
	What are the views of recipient nations as to the utility / adequacy / quality of the GFRSS support?	Level of satisfaction with GFDRR programming at national and sub-national levels	Field missions/ desk top case studies

Issues	Sample Questions	Performance Indicators	Methods (tools)
What tools, concepts, methods, instruments have been introduced for consideration by disaster prone countries to enhance their institutional capacities to assess their risk and establish legal and regulatory frameworks?	<ul> <li>In particular, which tools have the greatest impact on the ability to address legislative / regulatory considerations?</li> <li>In instances where legislative and or regulatory renewal has not occurred, what were the intervening factors?</li> <li>What are the views of national stakeholders as to utility / quality of such tools?</li> <li>Does the GFDRR take into account other World Bank public sector capacity building initiatives (and by extension those of other partners) when considering initiatives to promote legislative / legal reforms?</li> <li>Does it do so when considering programs to establish new elements of national public services like a disaster risk reduction agency?</li> </ul>	<ul> <li>Among those recipient countries that have done so, relative degree of satisfaction among various types of DRR mainstreaming elements (for example, regulatory frameworks, institutions, Knowledge Transfer etc)</li> <li>Extent to which and number of recipient nations that have established DRR-related legal/regulatory or policy frameworks (compared against GFDRR priority status)</li> <li>Degree of satisfaction at the country level</li> <li>Evidence of GFDRR risk identification and subsequent risk management activity in project approval and later in execution (mainly for Track 2)</li> <li>Evidence of cross-sector collaboration between the GFDRR and other parts of the World Bank Group</li> </ul>	Document review     Field missions/ desk top case studies
Do disaster-affected countries realize the benefits from the orientation towards disaster prone countries in providing technical and financial assistance post disaster under SRFF?	<ul> <li>First, what are the attributes/ benefits for disaster affected countries and in particular what kind of support and programming is related to this issue in particular and separate from other GFDRR activity?</li> <li>If there is a unique set of activities, what has been the pattern for their distribution?</li> <li>What in particular are the unique characteristics of the SRFF?</li> <li>Are there any other similar tools used by other development cooperation partners?</li> </ul>	Level of satisfaction in SRFF generally     Degree of commonality (patterns) in identification of BOTH benefits and challenges of SRFF     Evidence of tools similar to SRFF among other OD partners and if so, degree of any of overlap	Document review     Field missions/ desk top case studies
Do recovery investments adequately integrate disaster resilient measures?	<ul> <li>What evidence is there that post disaster measures integrate longer-term sustainability considerations?</li> <li>What evidence exists to show that recovery activities are designed to ensure long-term sustainability of the measures against the possibly of a recurrent situation?</li> </ul>	Evidence of recovery investments integrating DRR considerations (ratio if possible)     Evidence of GFDRR activity in recovery environments not part of Track 3 programming	Document review     On-line     Questionnaires     Interviews and small     group meetings     Field missions/ desk     top case studies

Issues	Sample Questions	Performance Indicators	Methods (tools)
Are the global and regional partnerships adequately structured to support the DRR agenda at the national level	<ul> <li>In the first instance, what are the nature and frequency of such partnering arrangements?</li> <li>Size, duration, scope, intent?</li> <li>What evidence exists that activities at the regional and global level, largely Track I based, have had a contributory effect at the national level?</li> <li>Can current GFDRR performance management mechanisms capture the relationship between such Track I activities and Track II national activity?</li> </ul>	<ul> <li>Extent that Track 1 participants have converted / acquired new interest in DRR</li> <li>Extent to which they have directly sought GFDRR support (compared before and after the 2008 decisions about priorities)</li> <li>Extent to which GFDRR (and by extension the WB) may have initiated Track 2 activity in a nation</li> <li>Ratio, if relevant, of those Track 2 activities that can be reasonably linked to Track 1 programming</li> <li>Magnitude, if relevant, of such activities</li> <li>Scope and intent of such activities (so as to establish possible patterns of "uptake")</li> </ul>	Document review     Interviews and small group meetings     Field missions/ desk top case studies
Efficiency		, , ,	
Does GFDRR have sufficient resources to meet its objectives of mainstreaming DRR in country strategies to alleviate poverty?	<ul> <li>Is there a gap between demand and supply for GFDRR support and if so, to what extent and in what areas in particular?</li> <li>What is the balance between Track I and Track II spending and have spending patterns changed?</li> <li>What is the resource allocation model of the GFDRR?</li> <li>To what extent does it give priority to the interface between DRR and poverty reduction?</li> <li>What criteria are used to assess the efficiency and effectiveness of programming so as to make concessions for "follow on" or subsequent programming?</li> </ul>	Ratio of current GFDRR resources to estimates of demand Ratio of acceptance of project proposal, (Tracks 1 and 2) by raw number and by value  "Burn rates" / consumption rates of the use of GFDRR resources by Track and region  Time and motion data to develop varying rates of programmatic efficiency (time to convert proposal to actions, time to disburse, etc)	<ul> <li>Document review</li> <li>Data analysis</li> <li>On-line Questionnaires</li> <li>Interviews and small group meetings</li> <li>Field missions/ desk top case studies</li> </ul>

Issues	Sample Questions	Performance Indicators	Methods (tools)
What resources have GFDRR-funded activities levered at the national regional or global levels?	<ul> <li>What evidence is there that the GFDRR support has had a leverage / catalytic function?</li> <li>If so, how, and to what magnitude?</li> <li>Recognizing issue of comparability and if relevant, are there differing leveraging / synergistic patterns across varying levels of GFDRR programming (Track I versus Track II)?</li> <li>If such leveraging exists, what do the other partners see as the benefits to them for doing so?</li> </ul>	<ul> <li>Rate of new domestic investment by recipient countries (own budget)</li> <li>Rate of new investment by other elements of the World Bank Group</li> <li>Rate of other investments by other IFIs and/or bilateral donors (including philanthropies)</li> <li>Number of DRR institutions/ laws/regulatory or policy frameworks put in place</li> <li>Degree of support for GFDRR approach to leverage</li> <li>Degree of support for GFDRR priority allocations</li> </ul>	Document review     Statistical data analysis     On-line Questionnaires     Interviews and small group meetings     Field missions/ desk top case studies
Are country risk reduction efforts effectively captured in the results chain?	<ul> <li>What mechanisms exist to capture date beyond immediate outcome considerations? The core of the Improved List of 61 Core Indicators?</li> <li>What follow-up mechanisms may exist post project implementation?</li> <li>What, if any, are internal project evaluation and monitoring considerations?</li> <li>What is the link, if any, between the GFDRR Result Chain and its monitoring and evaluation regime and other World Bank data sources, or those of other key global partners, especially elements of the UN system?</li> </ul>	Number of instances of follow-up (tracker) studies  Number of evaluations conducted for Track 1 and/or 2 activities  Number of special reviews or special studies conducted  Level of satisfaction of CG and RMC membership in current performance planning and reporting model (Tracks 1 and 2)  Level of satisfaction in GFDRR reporting model by WB project proponents  Level of satisfaction among UN system/regional and sub-regional stakeholders in Track 1 reporting model	Document review     On-line     Questionnaires     Interviews and small     group meetings     Field missions/ desk     top case studies

Does the GFDRR Results Based Management System meet the reporting needs of stakeholders including donors and management?  - What are the views of all the major stakeholders re the adequacy of current performance management systems?  - Are current approaches able to assess the quality and sustainability of GFDRR activity? Is the capacity for regular follow up in place?  - Qualitatively, how does the GFDRR's approach to performance management compare with analogous elements of the World Bank Group and with its major global partners?  - What, if any, are the cost implications if the current performance management systems were to be augmented?  - Level of satisfaction of CG and RMC membership in current performance planning and reporting model as a whole (Tracks 1 and 2)  - Level of satisfaction in GFDRR reporting model by WB project proponents  - Level of satisfaction among UN system/regional and sub-regional stakeholders in Track 1 reporting model  - Percentage of project expenditures allocated to performance planning and reporting model as a whole (Tracks 1 and 2)  - Level of satisfaction in GFDRR reporting model by WB project proponents  - Level of satisfaction in GFDRR reporting model by WB project proponents  - Level of satisfaction in GFDRR reporting model by WB project proponents  - Level of satisfaction in GFDRR reporting model by WB project proponents  - Level of satisfaction in GFDRR reporting model by WB project proponents  - Level of satisfaction among UN system/regional and sub-regional stakeholders in Track 1 reporting model  - Percentage of project expenditures allocated to performance planning and reporting  - Level of satisfaction of CG and RMC membership in current performance planning and reporting model as a whole (Tracks 1 and 2)  - Level of satisfaction of CG and RMC membership in current performance planning and reporting model by WB project proponents  - Level of satisfaction of CG and RMC membership in current performance planning and reporting nodel by WB project proponents  - Level of sa	Issues	Sample Questions	Performance Indicators	Methods (tools)
rates/timely completion of required updates)  • Level of satisfaction in RBMS by  - GFDRR staff  - Other WB staff  - GFDRR governing body membership	Does the GFDRR Results Based Management System meet the reporting needs of stakeholders including donors and	<ul> <li>What are the views of all the major stakeholders re the adequacy of current performance management systems?</li> <li>Are current approaches able to assess the quality and sustainability of GFDRR activity? Is the capacity for regular follow up in place?</li> <li>Qualitatively, how does the GFDRR's approach to performance management compare with analogous elements of the World Bank Group and with its major global partners?</li> <li>What, if any, are the cost implications if the current performance management systems were to be</li> </ul>	Level of satisfaction of CG and RMC membership in current performance planning and reporting model as a whole (Tracks 1 and 2)     Level of satisfaction in GFDRR reporting model by WB project proponents     Level of satisfaction among UN system/regional and sub-regional stakeholders in Track 1 reporting model     Percentage of project expenditures allocated to performance planning and reporting     Level of accuracy of RBMS (internal completion of elements/ accuracy rates/timely completion of required updates)     Level of satisfaction in RBMS by     GFDRR staff     Other WB staff	<ul> <li>Document review</li> <li>On-line Questionnaires</li> <li>Interviews and small group meetings</li> <li>Field missions/ desk</li> </ul>

Issues	Sample Questions	Performance Indicators	Methods (tools)
Are the partnering arrangements and harmonization supported by the GFDRR cost effective?	<ul> <li>What evidence exists that GFDRR donors have harmonised / better integrated their internal policy and process re: support for GFDRR activity and also incountry complementary support?</li> <li>What standards should be identified for the determination of cost effectiveness?</li> <li>Are there any baselines?</li> <li>If not, what baselines might be crafted from existing data?</li> <li>What is the nature of the partnering in the first instance?</li> <li>Size, duration, scope, etc?</li> <li>Are there differing categories of "partnering" and if so, are there any cross-cutting factors? In relation to regional and inter-regional bodies, what is the programme range / scope of other development cooperation partners including other IFIs in relation to DRR?</li> </ul>	<ul> <li>Evidence of and ratio of GFDRR donors having harmonised their domestic OD to support GFDRR activities</li> <li>Evidence of time/motion and baseline data and its subsequent use</li> <li>Evidence of partnering efforts and ratios of leverage/contributions by partners by Track and type of project</li> <li>Comparisons of the scope of DRR portfolios of other IFIs with that of GFDRR and WB generally</li> <li>Level of satisfaction among key stakeholders with current GFDRR programming suite</li> </ul>	Document review     On-line Questionnaires     Interviews and small group meetings     Field missions/ desk top case studies
Has the TA Fund provided timely assistance in recovery planning and capacity development?	<ul> <li>What are the timelines for TA in the post disaster environment or hot spot or priority nations?</li> <li>What factors have been identified by World Bank personnel and national personnel in relation to the timeliness of TA support?</li> <li>Are there any elements of TA that have been identified as contributing to slowing timeliness, or conversely accelerating the pace of the delivery of support?</li> <li>What measures are generally available to potentially streamline TA?</li> <li>If relevant, are other immediate post disaster support mechanisms analogous to GFDRR TA and what is their timeliness?</li> </ul>	<ul> <li>Comparisons of timeframes for Track 3 programming</li> <li>Evidence and degree of commonality in the identification of contributing or detracting factors</li> <li>Level of satisfaction</li> <li>If relevant, comparisons with analogous instruments in the immediate post recovery phase</li> </ul>	Document review     Interviews and small group meetings     Field missions/ desk top case studies

Issues	Sample Questions	Performance Indicators	Methods (tools)
How cost effective is the coordinated approach to post recovery and reconstruction offered under the SRFF and the Callable Fund?	<ul> <li>What is the duration of the Callable Fund/SRFF?</li> <li>What is its magnitude and scope in comparison to longer-term programming?</li> <li>How does the GFDRR integrate the Callable Fund/SRFF with longer-term programming?</li> <li>How does it interface with global and regional development partners as long-term strategies are put in place?</li> <li>What do recipients of the Callable Fund or SRFF see as its major attributes or shortfalls?</li> <li>What do GFDRR donors see?</li> <li>What does GFDRR see?</li> </ul>	<ul> <li>Data on use of Callable fund (by size, region, country)</li> <li>Comparisons of time frame of programming related to the Callable Fund</li> <li>Evidence and degree of commonality in the identification of contributing or detracting factors</li> <li>Callable funds demand versus supply</li> <li>Callable fund selection criteria adhered to.</li> </ul>	Document review     On-line     Questionnaires     Interviews and small     group meetings     Field missions/ desk     top case studies
Has GFDRR supported innovative projects to demonstrate cost effective hazard risk reduction?	<ul> <li>In the first instance, what constitutes "innovative" in comparison to the full range of GFDRR programming?</li> <li>What is the nature of such a sub set of innovative programming?</li> <li>What do recipients see as the elements of this particular type of programming over the others in the GFDRR programming suite?</li> </ul>	<ul> <li>Catalogue of what constitutes "innovative" programming</li> <li>Level of satisfaction among its recipients and among its sponsors/proponents</li> <li>Degree to which "innovative" programming may have been sustained either domestically or by other OD providers and lenders</li> </ul>	<ul> <li>Document review</li> <li>On-line Questionnaires</li> <li>Interviews and small group meetings</li> <li>Field missions/ desk top case studies</li> </ul>

Issues	Sample Questions	Performance Indicators	Methods (tools)
Relevance			
Do countries prone to disaster use GFDRR resources to become more resilient, leading to poverty reduction?	<ul> <li>What evidence exists that countries supported by the GFDRR have integrated long-term sustainability considerations over and above the support received from GFDRR?</li> <li>What evidence exists that such nations may have changed their own domestic poverty reduction priorities?</li> <li>What evidence exists that such nations have made alterations in their own national budgets to strengthen or sustain their DRR capacity?</li> <li>What evidence exists that recipient nations have harnessed NGO/ civil society/ private sector interests and support?</li> <li>What evidence exists that they may have reached out to their citizenry at large re: DRR?</li> <li>Given the short duration of the GFDRR, have there been any changes in national development or poverty reduction strategies that can be linked to a new emphasis on DRR?</li> <li>Has there been any increase in development partner assistance to such nations as a whole and in particular for areas related to the mainstreaming of DRR?</li> </ul>	<ul> <li>Rate of conversion from commitments to establish to actual establishment of national/sub-national laws or regulations</li> <li>Rate of conversion from commitments to establish to actual establishment of national/sub-national DRR related public sector institutions</li> <li>Evidence of acceptance of DRR amongst civil society / private sector / NGOs/ across gender</li> <li>Among supported nations that have sought specific assistance - rate of renewal of their PRSP's and/or other national level planning to reflect DRR considerations</li> <li>Rate of adaptation among WB Country Strategies</li> <li>Rate of investment in DRR by donors/lenders as a proportion of overall OD support.</li> </ul>	Document review     On-line Questionnaires     Interviews and small group meetings     Field missions/ desk top case studies
Do national / regional / inter-regional as well as global partnerships including donor partners see GFDRR as a useful platform to inform how counties can reduce their vulnerabilities to natural hazards?	<ul> <li>In summary, what are the views of the noted stakeholders as to the overall utility of the GFDRR?</li> <li>In its 3 year lifespan, what in particular has the GFDRR contributed that might not have been possible by others?</li> <li>How in particular has the GFDRR raised awareness?</li> <li>How in particular has the GFDRR translated awareness-raising in its programs to strengthen DRR capacity?</li> <li>Complementarity between the three Tracks of the GFDRR</li> </ul>	<ul> <li>Level of satisfaction among these largely Track 1 stakeholders and recipients</li> <li>Evidence of unique GFDRR products and services</li> <li>Evidence of climate change community involvement and acceptance in DRR</li> <li>Extent to which partners view the complementarity between the three tracks of the GFDRR</li> </ul>	Document review     On-line     Questionnaires     Interviews and small     group meetings     Field missions/ desk     top case studies

Issues	Sample Questions	Performance Indicators	Methods (tools)
Are the DRR needs of the most vulnerable countries addressed?	<ul> <li>Does the GFDRR have or does it conduct global/regional needs scans or needs assessments?</li> <li>How does it identify priority nations?</li> <li>How does it identify priority action areas for Track II and its other related business lines?</li> <li>What has been the feedback to the GFDRR's identification of needs from its donor partners and its global institutional partners such as ICRC and UNISDR?</li> </ul>	Correlation between UN, UNISDR and GFDRR identification of high risk nations and GFDRR priority listings  Evidence of recent needs assessment  Evidence of and satisfaction with planning guidelines, priority selection criteria  Level of satisfaction among GFDRR governance stakeholders in priority assessments  Level of satisfaction in priority selection	Document review     On-line     Questionnaires     Interviews and small     group meetings     Field missions/ desk     top case studies
Do countries design interventions to match their vulnerability requirements?	<ul> <li>Do countries and the GFDRR engage in a mutual process of needs/vulnerability identification?</li> <li>Are there instances of shortfalls between needs/vulnerability assessments, and the level of support that the GFDRR has provided?</li> <li>Are there instances where countries have refused to include elements that the GFDRR may have proposed?</li> <li>To what extent have recipient nations integrated long-term sustainability considerations over and above the GFDRR programming?</li> </ul>	<ul> <li>among other stakeholders</li> <li>Evidence of such a mutual process</li> <li>Level of satisfaction among developing countries that have participated</li> <li>Evidence of (and if so, ratio) of gaps between demand and supply</li> <li>Level of national budget support for DRR ex ante and ex post GFDRR programming</li> <li>Evidence of other donor lender support for DRR ex ante and ex post GFDRR programming</li> </ul>	Document review     On-line     Questionnaires     Interviews and small     group meetings     Field missions/ desk     top case studies
Has GFDRR contributed to strengthening DRR in Bank country operations?	<ul> <li>What evidence exists that the Bank has taken efforts to mainstream DRR?</li> <li>Have there been increased numbers of Bank activities and especially loan activity that include DRR-related components?</li> <li>How does the GFDRR engage other Bank managers and staff?</li> <li>Has DRR been included in any new/revised country plans for hot spot/priority nations or others?</li> <li>What are the views of related World Bank Group managers (country directors, task team leaders, etc.) regarding the integration of the work of the GFDRR and broader bank activities?</li> </ul>	Evidence of GFDRR direct leverage (loans/credits/other assistance) where it is credible to assume that the GFDRR made a contribution     Number of new references to DRR and DRR mainstreaming in WB Country Strategies     Level of WB internal staff allocated to DRR (compared over time)     Level of satisfaction with mainstreaming efforts of GFDRR	Document review     Interviews and small group meetings     Field missions/ desk top case studies

Issues	Sample Questions	Performance Indicators	Methods (tools)
Do disaster prone	What is the pattern of investment by IFIs and/or by	Evidence of GFDRR direct leverage     (leans (red lite (st leverage)) where it is	Document review
nations have access to ex ante investment support and has this	donors regarding DRR-related activities? Which type of investment is more prevalent and have patterns changed as a result of GFDRR assistance?	(loans/credits/other assistance) where it is credible to assume that the GFDRR made a contribution by type of lender/donor	Statistical data analysis
access been expanded?	What barriers may exist to access to ex ante investment? (Internal/external)	Degree of satisfaction in relation to leverage activities	On-line     Questionnaires
	To what degree have national development ministries/ministries of finance afforded an increased	Evidence that recipient nations have raised DRR with other donors/lenders	Interviews and small group meetings
	priority to DRR-related investment in their relations with IFIs?	Evidence of increased DRR-related activity in transactions with IFIs including the World	Field missions/ desk top case studies
	To what degree have national development ministries	Bank and regional development banks	.,
	highlighted with bilateral development cooperation partners, the importance of DRR-related investment?	Degree of above "in the pipeline" versus executed	
Are GFDRR investment	In relation to priority/hot spot nations, what is the level	Evidence of instances of national support for	Document review
advancing learning, research and knowledge management for current	of increase learning, research and knowledge management that can be attributed to the work of the GFDRR?	KT, academic research, or other knowledge management activities	Statistical data analysis
and future risks in hot spot nations?	If such measures exist, what instances of increased capacity can be demonstrated?	Comparison, if possible; ex ante and ex post GFDRR support	On-line     Questionnaires
	Are these measures, if any, sustainable?		Interviews and small group meetings
			Field missions/ desk top case studies

Issues	Sample Questions	Performance Indicators	Methods (tools)
Does the SRFF address the needs of disaster affected countries for speedy assistance?	<ul> <li>What are the timelines for SRFF support in the post disaster environment of hot spot or priority nations?</li> <li>Has there been any difference in timeliness of SRFF support in nations that have been priorities as opposed to those that have not?</li> <li>What factors have been identified by World Bank personnel and national personnel in relation to the timeliness of SRFF support?</li> <li>Are there any elements of SRFF support that have been identified as contributing to slowing timeliness, or conversely, accelerating the pace of the delivery of support?</li> <li>What measures are generally available to potentially streamline SRFF support?</li> <li>If relevant, are other immediate post disaster support mechanisms analogous to SRFF and what is their timeliness?</li> </ul>	Rate of response time to priority and non-priority nations  Level of satisfaction of WB and country personnel in SRFF support	<ul> <li>Document review</li> <li>Statistical data analysis</li> <li>On-line Questionnaires</li> <li>Interviews and small group meetings</li> <li>Field missions/ desk top case studies</li> </ul>

# Appendix IX Bibliography

The following documents were available and consulted for all reviewed projects:

- GFDRR Country Programming Objectives Frameworks
- Proposals
- · Activity Details Sheet
- Award Letter (email)
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- Relevant communications (emails)

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# Appendix X List of People Interviewed

Name	Title	Organization		
GFDRR Consultative Group & RMC	GFDRR Consultative Group & RMC			
Mr. Neil McFarlane	Counselor (Development), Australian Permanent Mission - Geneva	AusAID		
Mr. Kent Smith	Manager of the Early Recovery and Disaster Risk Reduction Group International Humanitarian Assistance (IHA) Directorate	Canadian International Development Agency (CIDA)		
Mr. Michael Andersen	Head of Unit - Humanitarian Assistance and NGO Cooperation	Ministry of Foreign Affairs  Denmark		
Mr. Jean-Louis Maurer	Responsible for the pole Water, Grounds and Pollution	Ministry of Foreign Affairs France		
Mr. Rocco Mandolla	Administrative Officer Emergency Section	Ministry of Foreign Affairs Italy		
Mr. Mr Mio Maeda	Senior Coordinatior, Global Issues Cooperation Division, International Cooperation Bureau,	Ministry of Foreign Affairs  Japan		
Ms. Marianne Donven	Adviser	Ministry of Foreign Affairs Luxembourg		
Mr. Carlos Lopez-Boado	I/C Disaster Risk Reduction	Spanish Agency for International Development Cooperation		
Mr. Thierry Hubert	Adjoint Chef de service des risques naturels et hydrauliques SRNH	Direction Générale de la Prévention des Risques DGPR  Ministère de l'Écologie, de l'Energie, du Développement Durable et de l'Aménagement du Territoire  France		
Mr. Per Byman	Head of Division Division for Humanitarian Assistance	SIDA		
Mr. Richard Martini	Deputy Head (Humanitarian)	The Department for International Development (DFID)		
Ms. Esme Gaussen	Deputy Program Manager	The Department for International Development (DFID)		
Ms. Olivia Coghlan	Disaster Risk Reduction Adviser	The Department for International Development (DFID)		
Ms. Sawako Takeuchi	Chair of the GFDRR Results Management Council	University of Kyoto Professor		

Name	Title	Organization
Mr. John Hay	RMC Member Professor	University of Waikato
Mr. Franz Stössel	Division for Multilateral Affairs	SDC - Swiss Agency for Development and Cooperation
Peter Morris	Team Leader/Nutrition Advisor	U.S. Agency for International Development USAID)
Mr. Arman Aardal	Senior Adviser, Humanitarian Affairs Section	Ministry of Foreign Affairs, Norway
World Bank, GFDRR Staff and Cons	ultants	
Zoubida Allaoua	Director, Finance, Economics and Urban Development SDN	World Bank
Edward Anderson	DRM Specialist	GFDRR
Francis Ghesquiere	Sr. Urban Specialist, Regional Coordinator, LAC	GFDRR
Zoe Elena Trohanis	Infrastructure Specialist, Regional Coordinator, EAP	GFDRR
Christopher Pusch	Sr. Urban Specialist, Regional Coordinator, South Asia	GFDRR
Asmita Tiwari	DRM Specialist, MENA	GFDRR
Kremena lonkova	Urban Specialist, Regional Coordinator, Africa	GFDRR
Alison Cave	Sr. Urban Development Specialist, Regional Coordinator, ECA	GFDRR
Saroj Kumar Jha	Program Manager	GFDRR
Fatima Shah	Co-Task Manager	GFDRR
Olivier Mahul	Transaction Processor	GFDRR
C.y. Nunez-Ollero	Sr. Operations Officer	GFDRR
Doekle Geert Wielinga	Sr. DRM Specialist, Deputy Manager	GFDRR
Laura Dorling	Sr. DRM Specialist, LAC	GFDRR
Katalin Demeter	Sr. Urban Management Specialist, WBI Urban Unit, former TTL for South-South Cooperation	GFDRR
Shyam KC	Team Leader, DRM Specialist	GFDRR
Ian Ray Noble	Sr. Climate Change Specialist	GFDRR
Joe Leitmann	Environment Coordinator, Indonesia	GFDRR
Soraya Goga	Regional Coordinator, MENA	GFDRR
Hamng D. Karelia	Information Analyst	GFDRR
Francis Muraya	Team Leader	GFDRR
Oscar Apodaca	Program Assistant	GFDRR
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Name	Title	Organization
Former GFDRR Staff		
	HAITI ON-SITE FIELD MISSION	
Government Officials in Haiti		
Yves Robert Jean	Directeur Général MPCE – CRV Focal Point	Government of the Republic of Haïti (GoH)
Arsène Constant	Direction de la Protection Civile (DPC)	Government of the Republic of Haïti (GoH)
Julien	Équipe Cellule Réduction de la Vulnérabilité (CRV)	Government of the Republic of Haïti (GoH)
Alix	Équipe Cellule Réduction de la Vulnérabilité (CRV)	Government of the Republic of Haïti (GoH)
Lucien	Équipe Cellule Réduction de la Vulnérabilité (CRV)	Government of the Republic of Haïti (GoH)
Whistler	Équipe Cellule Réduction de la Vulnérabilité (CRV)	Government of the Republic of Haïti (GoH)
Hans	Équipe Cellule Réduction de la Vulnérabilité (CRV)	Government of the Republic of Haïti (GoH)
Nicolas	Équipe Cellule Réduction de la Vulnérabilité (CRV)	Government of the Republic of Haïti (GoH)
<b>Donors and Other Development Pa</b>	rtners in Haiti	
Judy Dacruz	Project Development and Liaison Officer	International Organization for Migrations (IOM)
Erdem Ergin	DRR Specialist	World Bank
Ross Gartley	WB SD Program Officer	World Bank
Gilles Damais	Spécialiste en ressources naturelles et environnement	Inter American Development Bank (IADB)
Giovanni Rusciani	DRR Programme Officer	European Union (EU)
Marc-André Franche	Ass. Res. Rep. Programmes	United Nations Development Program (UNDP)
Maureen Mayne	DRR Program Manager	United Nations Development Program (UNDP)
Jean Marc Cardarro	Head Cluster Early Recovery	United Nations Office for the Coordination of Humanitarian Affairs (UNOCHA)
Djafar Baraka	Humanitarian Affairs Officer	United Nations Office for the Coordination of Humanitarian Affairs (UNOCHA)
Natalie Patenaude	Deputy Chief of Canada's Aid Programme	Canadian International Development Agency (CIDA)

Name	Title	Organization
Yannick Hingorani	First Secretary Education Specialist	Canadian International Development Agency (CIDA)
Maria Kim	Second Secretary – Humanitarian and DRR Specialist	Canadian International Development Agency (CIDA)
Gladys Guerrier Archange	Expert Principal Environnement (UAPC)	Canadian International Development Agency (CIDA)
Julie Leonard	OFDA/USAID Program Manager	United States Agency for International Development (USAID)
John Harding	DRR Officer	United Nations Special Envoy for Haiti Office
Martin Blackburn	Directeur Unité d'appui au programme de coopération (UAPC) en Haiti	Canadian International Development Agency (CIDA)
	INDONESIA ON-SITE FIELD MISSION	i
Government Officials in Indonesia	a	
Mr. Aswin Sukahar	CSRRP (Community-Based Settlement Rehabilitation and Reconstruction Project) Manager	Ministry of Public Work
Mr. Suprayoga Hadi	Director for Special and Disadvantaged Regions	National Development Planning Agency (Bappenas)
Mr. Sugeng Triutomo	Deputy of Preparedness and Prevention	National Agency of Disaster Management (BNPB)
Ms. Esti Andayani	Director of Technical Cooperation	Ministry of Foreign Affairs
Mr. Danang Soebagjono	Head of Research and Development Unit	Local Agency Planning of City of Jogjakarta
Mr. Imam Krismanto		National Management Consultant, Jogjakarta
Mr. Sudarsono	Head of FireFighting Dept.	Local Planning Agency of City of Yogyakarta and stakeholders
Ms. Fita Yulia	City Health Dept.	Local Planning Agency of City of Yogyakarta and stakeholders
Mr. Anwar C	City Health Dept.	Local Planning Agency of City of Yogyakarta and stakeholders
Mr. Aris Widodo	City Revenue Service	Local Planning Agency of City of Yogyakarta and stakeholders
Mr. A. Azhar.S	City Transportation Dept.	Local Planning Agency of City of Yogyakarta and stakeholders
Ms. Ika Rostika	City Environemtal Dept.	Local Planning Agency of City of Yogyakarta and stakeholders
Ms. Retnani	Planning Agency	Local Planning Agency of City of Yogyakarta and stakeholders

Name	Title	Organization
Mr. Martin	Planning Agency	Local Planning Agency of City of Yogyakarta and stakeholders
Mr. Hari Setyo	Planning Agency	Local Planning Agency of City of Yogyakarta and stakeholders
Mr. Wasesa	Planning Agency	Local Planning Agency of City of Yogyakarta and stakeholders
Ms. Affria	Planning Agency	Local Planning Agency of City of Yogyakarta and stakeholders
Dr. Ambar P		Gadjah Mada University
Ms. Yuni W.		Gadjah Mada University
Dr. Parwoko		Indonesian Islamic University
Dr. Widodo		Indonesian Islamic University
Ms. Isti Hidayati		Indonesian Islamic University
Mr. Ferry Irawan		Fiscal Policy Agency
Mr. Fajar Hasri	Economic, Financial, and Social Risk Analysis Division Head	Fiscal Policy Agency
Mr. Bisma Subrata	Director	PT Maipark Indonesia
Mr. Heri Setiawan		Debt Management Office
Donors and Other Developmer	nt Partners in Indonesia	
Mr. Kristanto Sinandang	Head of CPRU (Crisis Prevention and Recovery Unit)-UNDP	UNDP
Mr. David Hollister	DRR Advisor	UNDP
Mr. Ignacio de Leon	Head of UN-OCHA Indonesia.	UN-OCHA
Mr. Deddy		ASEAN Secretariat
Ms. El-Mostafa Benlamlih	Resident Coordinator	UN
Mr. George Soraya	Lead Municipal Engineer	The World Bank
Mr. Djauhari Sitorus	Financial Sector Specialist	The World Bank
Mr. Ahmad Zaki Fahmi	Consultant	The World Bank
Ms. Neni Lestari	Consultant	The World Bank
Mr. Aynato		NGO – talenta
Ms. Nurul S. Adriani		NGO – SAPDA
Mr. Gunawan Hartono		NGO – Incident
Mr. M Syamsul H		NGO – Rumah Influx
Mr. Unggul Adni		NGO – WC
Mr. Lukman S.		NGO – WC
Mr. Willem Sikkel		Team Leader CSRRP

Name	Title	Organization
Ms. Stacey Green	Manager, DM Unit	-
·		AusAID
Mr. Jeong Park	Disaster Management Adviser	AusAID
Mr. Eko Setiono	Program Manager	AusAID
Mr. Trevor Dhu		AIFDR
Mr. Jason Brown		AIFDR
Mr. Alan March		AIFDR
Ms. Hiraoka Kanako		JICA
Ms. SK Rubiyanti		JICA
Mr. Muamar VEBRY		European Commission
	MADAGASCAR ON-SITE FIELD MISSION	N
Government Officials in Madagase	car	
Mme Mbola		Authority for Proteciton against Flooding for Antananarivo
Mr Jean Francois Detry	Assistant Technique	Miniistry of Agriculture (MAEP)
Joel Harison Andriamahenina	Director of Finance and Admin	Primature – CPGU
Mamy Razakanaivo	Executive Secretary	Primature - CPGU
M. Rabeharimanana	Program Manager	Ministry of Decentralisation
M. Nimbol Raelinera	Director General	Meteorology Madagascar
M. Marie-Louise		Meteorology Madagascar
RAKOTOMANANA Andrianaivo Régis	Chef Service du Cadrage Macroéconomique (SCME)	Ministry of Finance
	Direction Générale du Budget - Direction de la Programmation et du Cadrage Budgétaire	
Mr Honoré		Ministry of Health
M. Razafimahafaly		Ministry of Public Works
Donors and Other Development P	artners in Madagascar	
Sofia Bettencourt	Lead Operations Officer, AFTEN	World Bank
Andoniaina Ratsimamanga	Specialist in GIS	World Bank
M. Adolfo Brizzi	Country Manager	World Bank
Noro Aina Andriamihaja	Economist	World Bank
Didier Young	Program Coorrdinator	Care International

Name	Title	Organization
Manda Rakotonarivo	Responsible for Internaional Conventions	GTZ
Christophe Legrand	Program Manager	
Mr Eddy Rasoanaivo	Programme Officer	USAID
M. Bruno Maes	UNICEF Representative	UNICEF
M. Jeremie Toussaint	Consultant	UN OCHA/ RC
Mr Maherisoa	Emergency Coordinator	WFP
	NEPAL ON-SITE FIELD MISSION	
<b>Government Officials in Nepal</b>		
Shankar Prasad Koirala	Joint Secretary	Ministry of Home Affairs, Government of Nepal
Thir BDR GC	Under-Secretary, Disaster management Section	Ministry of Home Affairs, Government of Nepal
Suman Ghimire	Section Officer, Disaster Management Section	Ministry of Home Affairs, Government of Nepal
Pratap Kumar Pathak	Secretary (formerly Joint Secretary, MoHA)	Ministry of Industry, Government of Nepal
<b>Donors and Other Development</b>	Partners in Nepal	
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Surya Narayan Ahrestha	Deputy Executive Director	National Safety for Earthquake Technology – Nepal (NSET)
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Bimal Raj Regmi	Climate Change & Natural Resources Adviser	Department for International Development (DFID)
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Mats Eriksson	Senior Water Specialist, Water and Hazards	International Centre for Integrated Mountain Development (ICIMOD)
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Ram Prasad Luetel	National Disaster Response Advisor	United Nations Office for the Coordination of Humanitarian Affairs (UNOCHA)
Sourab Rana	Programme Officer	Japan International Cooperation Agency (JICA)

Name	Title	Organization		
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Shiva Sharma Paudyal	Senior Programme Officer	Embassy of Denmark (DANIDA)		
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Tashi Tenzing	Senior Sanitary/Environmental Engineer	World Bank, Kathmandu Office		
Shyam S. Ranjitkar	Senior Irrigation Officer	World Bank, Kathmandu Office		
Andrea Reisinger	Federation Representative in Nepal	Nepal Red Cross Society (NRCS)		
Prajwal Acharya	Program Coordinator, Disaster Management Department	Nepal Red Cross Society (NRCS)		
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Olivier Mahul	Program Coordinator, Insurance for the Poor	World Bank Headquarters		
	DJIBOUTI VIRTUAL FIELD MISSION			
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Jalludin Mohamed	Director General	Centre d'Etudes et de Recherche de Djibouti (CERD)		
Andrea Zanon	Business Development Specialist, MNA Disaster Risk Management Team	World Bank, Addis Ababa Office		
GENEVA INTERVIEWS				
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Salvano Briceno	Director	Secretariat of the United Nations International Strategy for Disaster Reduction (UNISDR)		
Maryam Golnaraghi	Chief, Disaster Risk Reduction Programme	World Meteorological Organization (WMO)		
Jakob Halgren	Counsellor	Permanent Mission of Sweden		
Hossein Kalali	Shelter and Built Environment Advisor, Disaster Reduction Unit	United Nations Development Programme, Bureau for Crisis Prevention and Recovery (UNDP/BCPR)		

Name	Title	Organization		
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Neil McFarlane	Counsellor	Permanent Mission of Australia		
Helena Molin-Valdés	Deputy Director	Secretariat of the United Nations International Strategy for Disaster Reduction (UNISDR)		
Mohammed Mukier	Head, Disaster Policy and Preparedness Department	International Federation of Red Cross and Red Crescent Societies (IFRC)		
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Sharon Rusu	Senior External Affairs Officer	Secretariat of the United Nations International Strategy for Disaster Reduction (UNISDR)		
Alan Searl	Climate Change, Health and Environment	Permanent Mission of the United Kingdom		
Margareta Wahlström	United Nations Assistant Secretary- General, Special Representative of the Secretary-General for the implementation of the Hyogo Framework for Action	Secretariat of the United Nations International Strategy for Disaster Reduction (UNISDR)		
	MALAWI VIRTUAL FIELD VISIT			
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Former GFDRR Staff				
Trond Vedeld	Former Regional Coordinator Africa	GFDRR		
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Name	Title	Organization		
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